EXECUTIVE SUMMARY

Made in China 2025: a strategy to achieve industrial modernisation
This report analyses China’s approach to attaining a dominant position in international markets through a combination of industrial, Research and Innovation (R&I), trade and Foreign Direct Investment (FDI) policies. It also offers an assessment of China’s current position compared to the EU and US innovation systems across a range of dimensions.

China is rapidly becoming a major industrial competitor in high-tech and growth sectors. It aims, through the Made in China (MIC) 2025 strategy, to become a world leader in 10 key industrial sectors:

1. Next-generation IT;
2. High-end numerical control machinery and robotics;
3. Aerospace and aviation equipment;
4. Maritime engineering equipment and high-tech maritime vessel manufacturing;
5. Advanced rail equipment;
7. Electrical equipment;
8. Agricultural machinery and equipment;
9. New materials;

In these sectors, it strives to strengthen its domestic innovation capacity, to reduce its reliance on foreign technologies while moving up global value chains.

The MIC 2025 strategy aims to encourage substantial investments from national and regional governments to support domestic firms and improve knowledge infrastructures. The government intends to strengthen China’s innovation capabilities and overall competitiveness by, in its own words, ‘relying on market forces’, though, in line with its ‘socialist market economy’, the state will remain central.

China is quickly gaining ground on advanced economies in high tech value chains
China’s share in manufacturing global value chains has risen sharply from 6% to 19% in the past 15 years at the expense of the EU (whose share dropped from 27% to 16%), through competitiveness gains and demand factors related to the growth of the Chinese market. While EU jobs embodied in exports to China remain significantly more productive than those of China to the EU, China is gradually closing the trade-related productivity gap.
China’s largest competitive gains vis-à-vis the EU are made in high-tech sectors related to computers and electronics, and electrical and mechanical engineering.

Developments in these domains show how Chinese companies (e.g. in solar and wind energy, robotics) can first gain domestic dominance, even with inferior technologies, by making use of protectionist measures. In a second phase, they may upgrade their technological capabilities through Research and Development (R&D), (forced) technology transfers and possibly industrial espionage. They can then expand internationally on the basis of (i) fierce price competition based on cost advantages that in some cases may result in dumping and (ii) Mergers and Acquisitions (M&As) of technologically advanced foreign companies.

The AI sector, however, is following a distinct accelerated development pattern where public sector leadership, through massive R&D funding, publicly controlled companies, innovative purchases from public authorities, favourable regulation, data policies and Intellectual Property Rights (IPR) regimes, together with a rapid international expansion and M&As by Chinese companies, may allow China to achieve its goal of becoming the world leader in AI by 2030. China could follow either or both approaches to achieve leadership in the other sectors targeted by MIC 2025.

**China has become a competitor in fast growing high-tech sectors to reduce its reliance on foreign based technologies**

Sectoral analyses also show a rapid improvement in China’s competitiveness in the nuclear field; in new energy vehicles; in wind and Photo-Voltaic (PV) technologies; in Artificial Intelligence (AI) and some parts of advanced manufacturing technologies and robotics such as drones. Heavy reliance on China for access to rare earths (crucial to wind, photovoltaics and new energy vehicles) places European industry in a potentially vulnerable position.

**China is rapidly expanding its control of EU firms in key sectors to capture and exploit innovative ideas**

In recent years, M&As have been carried out especially in the priority fields targeted by the MIC 2025 plan. In combination with the rapidly growing venture capital investments by Chinese firms abroad, this offers a means to capture and exploit innovative ideas and companies with the potential for growth.

Such mergers and acquisitions are shown to stimulate the R&D investment and labour productivity of Chinese firms. FDIs by Chinese firms offer opportunities for growth in Europe, but they may also bring risks, i.e. the loss of control over strategic technologies. The exposure of
Chinese banks also brings systemic risks to the global financial system.

**China provides uneven playing field for European companies**

While the EU currently imposes few limitations on investments by Chinese firms, the reverse is not the case for European firms investing in China. In some sectors, European firms are forced to engage in joint ventures with Chinese firms and transfer technology, including IPR. In others, FDI is blocked completely. With regards to post-entry conditions, the Chinese legal framework and unequal access to the Chinese market as well as government funding places European firms at a disadvantage compared to their Chinese counterparts.

Some improvements have been made (e.g. IPR protection), but much remains to be done to achieve a level playing field for foreign companies. Analysts fear that MIC 2025 and related strategies could lead to a further deterioration of the competitive position of European firms in China. Thus the risk is that by the time a level playing field is achieved through, for instance, trade policy negotiations, Chinese companies might have become significantly more competitive than European companies in sectors characterised by high growth and technological content, both in the Chinese and global markets.

**China is the new research and innovation powerhouse in the innovation race**

R&I play a central role in China’s industrial strategies given its need to improve productivity and innovation capacity in response to the upward trend in wages and the increasing requirement for technologies that cannot be easily imported or
acquired through FDI. China’s public and private investments in R&D have risen rapidly over the past decade.

Chinese firms already have higher R&D expenditures than their EU counterparts and are fast catching up with the US. The output of the R&I system, measured in terms of patents and high impact publications, has grown exponentially.

At present, China is still heavily specialised in the natural Sciences and Technologies (S&T) related to Information and Communication Technology (ICT) and micro-electronics – including areas like quantum technology. China’s position in the life sciences and biotechnology remains relatively weak, but one can observe strong activity in genomics. In order to achieve the MIC 2025 objectives, China will have to broaden its S&T portfolio.

International collaboration and highly skilled mobility are playing an important role in building China’s R&I capabilities. US firms and researchers benefit from a more intense interaction with China compared to their EU counterparts, which may have negative long-term implications on the relative performance of European R&I systems.

Towards 2049: China is on track to compete with the EU and US for industrial and technological leadership

A horizontal analysis of China’s sectoral industrial performance shows that at present the largest gains in competitiveness are in ICT-related fields, partially as a result of FDI conditions that have favoured domestic companies. As shown by the health and pharmaceutical sectors, however, protecting local firms through FDI restrictiveness alone can be insufficient for driving international success. A competitive domestic knowledge base is also important. China’s performance seems to stem from a specific and advantageous combination of productivity-enhancing investments and technology transfer from foreign sources while exploiting sheltering framework conditions.
This report concludes that China has become a major industrial competitor in several rapidly expanding high-tech sectors. The structural reforms and large investments implied by the Made in China 2025 strategy will further boost China’s capabilities in the targeted high-tech fields. It may well result in China achieving its goal of becoming an innovation leader by 2049, if not well before that in specific areas. As a response, the EU will need to boost its industrial and R&I performance and develop a trade policy that can ensure a level playing field for EU companies in China and for Chinese companies in the EU. Reciprocity is crucial. Meanwhile, the EU may also want to consider the potential need for protecting strategic assets from foreign investors, be they of Chinese or US origin. In doing so, it should take into account the substantial benefits that may arise from industrial investments from abroad.
As the science and knowledge service of the European Commission, the Joint Research Centre’s mission is to support EU policies with independent evidence throughout the whole policy cycle.